
2025

ANNUAL REPORT



CONTENT

- 1 VISION & MISSION**
- 2 BOARD MEMBERS**
- 3 IN MEMORIAM – BR. NICHOLAS SEET**
- 4 THE BROTHERS' MESSAGE**
- 5 CHAIRMAN'S MESSAGE**
- 6 FROM ANGER TO HOPE**
- 7 MANAGEMENT'S DISCLOSURE**
- 8 RESIDENT'S PROFILE**
- 9 PROGRAMMES**
- 10 KEY FINANCIALS**
- 11 THE JOURNEY SO FAR**
- 12 GOVERNANCE CHECKLIST**

VISION

To be an Oasis of Hope

To all who encounter HopeHouse that they find themselves, learn who they are and through accepting lives' situations are able to be independent and integrated back into their family, community and society.

MISSION

Giving youths hope for a new beginning

To journey with youths aged 14 to 21 by providing hope, care and support that create lasting, positive impact in their lives.

To provide a home environment that fosters emotional, social, and educational growth, enabling youths to reach their full potential.

To facilitate youths' integrations into their families and society, nurturing them to become to society; to nurture them to become responsible adults.

HopeHouse Ltd (Company Registration No. 201010093H) is a **Company Limited by Guarantee**, a **Registered Charity**, and an approved **Institution of a Public Character** (IPC No. 000728). It operates under a **Constitution** that guides its charitable objectives and Board governance, providing the foundation for delivering its mission of giving youths hope for a new beginning in a safe and nurturing environment.

BOARD MEMBERS



MR. RUPERT GWEE CHWEE KEE

Appointed chairman and director on 15/08/2016

Occupation: Director HR Transformation

Ministry of Home Affairs

rupert@hopehouse.sg



MR. CHIA BOON KHIANG

Appointed director on 15/08/2016

Occupation: Head of Strategic Partnership and Branding, Director SATA CommHealth

bkchia@hopehouse.sg



BR. COLLIN WEE KIM CHYE

Appointed Director on 11/05/2010

Occupation: Religious Brother & Home Mentor

collin@hopehouse.sg



BR. NICHOLAS SEET PEE HOCK

Appointed director on 15/08/2016

Cessation due to death on 24/04/2025

KEY APPOINTMENT



MR PEH PENG KHIEN

Appointed Head of Home on 01/05/2020

ben@hopehouse.sg

IN MEMORIAM – BR. NICHOLAS SEET

We remember with deep gratitude Brother Nicholas Seet, a devoted member of our Board of Directors and a true servant of the mission of HopeHouse.

Brother Nicholas was instrumental in providing spiritual guidance to the Home and remained unwaveringly supportive of its ministry to the last, the lost, and the least in our society. His presence was a source of quiet strength and encouragement, and his commitment never wavered, even to the very end.

With a gentle demeanor and a compassionate heart, Brother Nicholas engaged our boys with sincerity and respect, helping them discover a sense of worth, dignity, and belonging. His ability to listen and to connect allowed the youths to open up to him with ease and trust.

A true ambassador of hope, Brother Nicholas embodied the values of HopeHouse in both word and deed. His life was a living testament to faith expressed through service.

We will miss him deeply as he returned to his Maker on 24 April 2025. His legacy of hope, compassion, and faithful service will continue to inspire all who have been touched by his life.



“Brother Nicholas’s legacy of hope, compassion, and faithful service will continue to inspire all who have been touched by his life.”

THE BROTHERS' MESSAGE



Br. Collin Wee
La Salle Brothers
Representative
Singapore

"You are precious in
my eyes."
Isaiah 43:4

This year, as we journey together in a Year of Hope, HopeHouse takes on an even deeper meaning for us as Brothers. In a world where many young people struggle to see a future for themselves, this home stands as a living reminder that hope can be renewed, even when it feels distant or fragile.

HopeHouse is more than a place of shelter. It is a home where boys are welcomed regardless of race or religion, regardless of educational background or past experience. Many arrive carrying disappointment, self-doubt, or a sense of having been left behind. What they encounter here is not judgement, but understanding; not exclusion, but belonging.

To give hope to our boys is not simply to offer words of encouragement, but to walk patiently with them until they begin to believe in themselves again. Through consistent care, guidance, and positive role models, we help them discover that their lives have worth, that their stories are not finished, and that new beginnings are possible.

In this Year of Hope, we renew our commitment to be signs of hope for those who find it hardest to see. Every small act of kindness, every moment of listening, and every opportunity offered becomes a quiet proclamation that they are not alone and that their future matters.

We wish to express our deep and heartfelt gratitude to our benefactors and regular donors who have faithfully supported HopeHouse over the years. Your generosity—often given quietly and consistently—has sustained this mission and made it possible for hope to take root in the lives of our boys. You are true partners in this work, sharing in every step of growth, healing, and transformation.

Together with our staff, volunteers, and supporters, we continue to build a home where hope is restored, dignity is upheld, and young lives are empowered to move forward with confidence and courage.

CHAIRMAN'S MESSAGE

We thank God for His continued protection and blessings upon **HopeHouse!**

As we cross the milestone of 15 years of service, we remain committed to adjusting and innovating to stay relevant in a changing landscape. HopeHouse was established to provide a "home within" for young people at risk, originally serving youths aged 16 to 21. In earlier years, this support was especially critical for those above 16, as state assistance ended at that age and many youths who aged out had nowhere to go.

With amendments to the Children and Young Persons Act (CYPA), government support has since been extended up to age 21. While this is a positive development, new trends and challenges have emerged. In response to the rising number of abused younger children in Singapore, HopeHouse is adjusting our intake to include boys as young as 12 years old. To ensure their safety, care, and development, we will be strengthening our manpower by hiring additional staff to provide closer supervision and support.

We are also seeing a growing trend of older residents being unable to reunite with their families due to persistent family dysfunction or the vulnerability of some of the youths in our care. In response, we are strengthening our "Launching Them Stronger" programme to better equip these residents for independent living, life skills, and long-term stability.

Passing of a Founding Director

We are deeply saddened by the passing of one of our founding directors, Brother Nicholas Seet, FSC, after several years of illness. Despite his medical condition, Brother Nicholas remained cheerful and steadfast in his care and concern—not only for HopeHouse residents, but also for students of the Lasallian schools he continued to engage with. His quiet dedication and compassionate presence will be sorely missed.

Strengthening Data Security

In line with increasing regulatory and compliance requirements, HopeHouse has engaged a Ministry of Social and Family Development (MSF) white-listed data security consultancy to review and strengthen our data protection measures. This is part of our ongoing commitment to safeguarding the privacy and personal data of our residents, staff, and stakeholders.

We are heartened by the strong support of the community and our well-wishers, whose generosity has enabled us to meet rising operational costs and continue providing meaningful programmes and activities for our residents. On a particularly encouraging note, one of our residents successfully completed a swimming coach certification and is now officially employed as a swim coach—an important milestone in his journey towards life skills development and financial self-sufficiency.

As part of our values in action, and in collaboration with a church partner, our residents also participated in packing approximately 500 goody bags for migrant workers, giving them an opportunity to serve and contribute meaningfully to the wider community.

May God continue to bless our donors, partners, volunteers, and especially our dedicated staff, as they faithfully serve and journey with the youths of HopeHouse.



Mr. Rupert Gwee
Chairman

"May God continue to bless our donors, partners, volunteers, and especially our dedicated staff, as they faithfully serve and journey with the youths of HopeHouse."

FROM ANGER TO HOPE

When **Ethan*** arrived at HopeHouse at just 15 years old, he was carrying far more than a young person should. Following his parents' divorce, Ethan had moved repeatedly between households, struggling to find stability or a sense of belonging. The constant upheaval began to affect his school attendance and behaviour, eventually leading to a referral to the authorities—and to HopeHouse.

Like many youths who come through our doors, Ethan expressed his pain as anger. Hurt, fear, sadness, and a deep sense of abandonment surfaced as agitation and aggression. He did not yet have the tools or language to explain what he was feeling—only the belief that everything inside him was “just anger.”

With the consistent presence of trained staff and a safe, structured environment, Ethan began a slow but important journey of change. Through one-to-one sessions, everyday conversations, and participation in community activities, he was gently supported to recognise and understand his emotions. Tools such as the emotions wheel helped Ethan uncover what lay beneath his anger—and, for the first time, name his feelings.

Over the next six months, these moments of support added up to meaningful progress. Ethan learned to pause before reacting, to seek out staff when he felt overwhelmed, and to choose conversation over aggression. Being able to articulate his emotions became a turning point, opening the door to healthier coping skills and renewed confidence.

Today, Ethan is looking ahead with hope. He talks about restarting his education and focusing on his N-Level examinations. More importantly, he believes in himself—in the possibility of change, growth, and a future beyond the struggles of his past.

This transformation is made possible by supporters like you. Your generosity helps provide the stable environment, dedicated staff, and therapeutic tools that youths like Ethan need to heal, learn, and rebuild their lives. HopeHouse has become the steady ground Ethan long searched for—and with continued support, many more young lives can be changed.



Stability

Through the steady support and structured environment at HopeHouse, Ethan finally felt safe enough to slow down, reflect, and begin to understand his emotions. This sense of safety laid the foundation for his lasting growth.



Compassion

Through the compassion of staff who met him with patience and deep empathy Ethan finally felt seen, heard and valued. Their unwavering support gave him the courage to open up, express his feelings, and believe that a new beginning was truly possible.

*not his real name

MANAGEMENT DISCLOSURE

2 Board Meetings

There were 2 board Meetings during the year. All members of the board were present.

1 Board Member

Brother Collin Wee received a monthly token of \$2,200 with CPF contribution. This is for his role as a Home Mentor. Cash component is deposited to the La Salle St. Patrick's Community Fund.

1 Staff Renumeration

Mr. Ben Peh, with key appointment as the Head of Home received more than \$100,000 in remuneration inclusive of employer CPF contributions.

0 Close Member of Executive/Board

No staff are close members of the Executive Head or Board Members of HopeHouse Ltd.

CONFLICT OF INTEREST POLICY

All board members and staff are required to comply with the home's conflict-of-interest policy.

The board has put in place documented procedures for Board members and staff to declare or potential conflicts of interest on a need to basis.

Board members also abstain and do not participate in decision-making on matters where they have a conflict of interest.

Financial Auditor : Helmi Talib LLP

Banker: DBS Bank

WHISTLE-BLOWING POLICY

HopeHouse has in place, a whistle-blowing policy to address concerns about possible wrong-doing or improprieties in financial or other matters within the home.

RESIDENTS' PROFILE

The residents admitted were due to trouble with the law and or difficult family situations

The duration of stay of our residents ranged from **1** to **36** months.

5

Residents Discharged

1 resident admitted on Compassionate Grounds was successfully integrated to his family.

2 residents under MSF-referred (Child Protective Services), 1 was successfully discharged to independent living while the other was transferred to a different residential care facility.

2 probationers successfully completed their probation programs and were successfully reintegrated into their families.

4

Residents Admitted

1 was referred by MSF-referred (Child Protective Services)

3 admitted on Compassionate Grounds

80% of our youths were successfully discharged, either returning to their families or transitioning to independent living.

PROGRAMMES

Throughout the year, we organized a range of recreational activities, including holiday meals, outings, and community celebrations. Festive meals shared within the home provide youths with a sense of stability, and normalcy, while celebrating special occasions together in a safe and supportive environment strengthens positive relationships with peers and caregivers and reinforce cultural inclusion. These shared experiences foster emotional well-being, encourage the development of social skills, and enable residents to build meaningful connections and a strong sense of community that supports healthy development and growing independence.



PROGRAMMES

Bowling session that promoted physical activity, teamwork, and positive social interaction in a supportive and enjoyable environment.

Outdoor cycling trip that encouraged physical fitness, resilience, and positive engagement with the community in a safe and supervised setting.

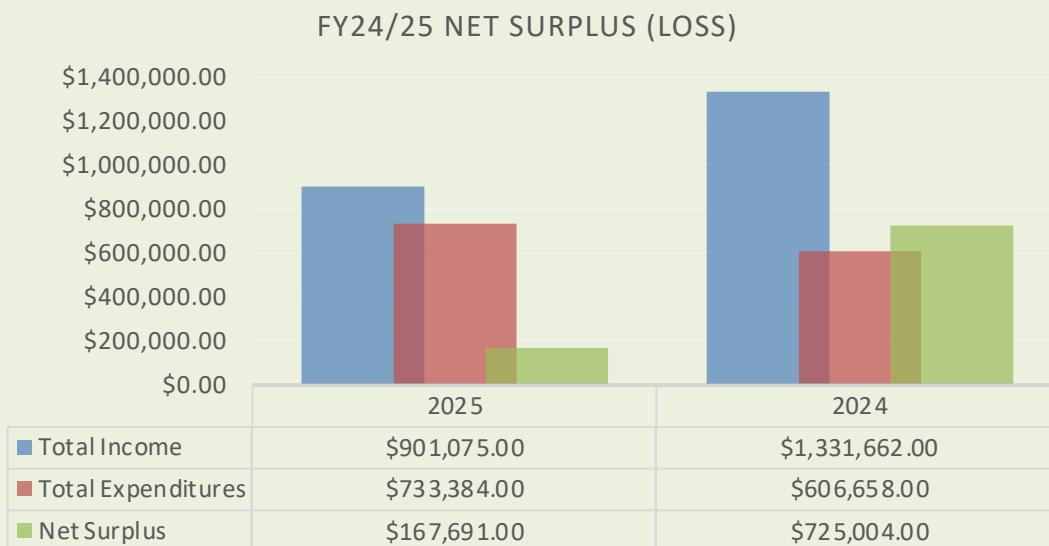
Residents participated in a range of educational, recreational, and skills-based programmes, including arts and crafts, baking, outdoor sports and cultural activities. These activities guided by our values of safety, inclusion, and youth empowerment, fostered self-expression, life skills, confidence, and positive peer relationships. Combined with individualized care and counselling, the programmes strengthened resilience, nurtured personal development, and supported youths in building the skills and connections needed for a stable and independent future.

National Day craft activity, creating themed artworks that fostered creativity, cultural appreciation, and a sense of national identity.

Celebrated Mooncake Festival through a meaningful tea appreciation session and a hands-on art activity, where they joyfully created their own lanterns.

Muffin-baking session which provided opportunities to develop practical life skills, encourage teamwork, and enjoyed the shared experience of preparing and sharing freshly baked muffins

KEY FINANCIALS



Charitable Commitment

(a) Expenditure on charitable activities	= \$666,193
(b) Total Expenditure	= \$719,634

$$\text{Charitable Commitment}^{**} = (a) / (b) = 0.93$$

** The ratio indicates the amount spent on charitable purposes for every dollar spent on overheads, fund raising, admin and management

Reserves Ratio

(a) Financial Assets less Liabilities	= \$2,064,660
(b) Total Expenditure	= \$719,634

$$\text{Reserves Ratio}^{***} = (a) / (b) = 2.87$$

*** The ratio indicates the total accumulated reserves over annual operating expense. The organisation has set a reserves ratio target of 3, which is equivalent to 36 months.

KEY FINANCIALS

STATEMENT OF FINANCIAL ACTIVITIES For the financial year ended 30 June 2025

	Note	2025 \$	2024 \$
INCOME			
Income from generated funds			
Voluntary income			
- Donations and offerings	5	267,283	379,209
- Grants from Ministry of Social and Family Development ("MSF")	5	583,302	265,680
- Building fund	5	33,282	549,808
- Grants from Caritas Singapore	5	-	112,500
Activities for generating funds			
- Interest income	5	3,198	11,366
- Progressive wage credit	5	-	11,461
- Transformity project on carousell	5	45	-
- Other income	5	13,965	1,638
TOTAL INCOME		<u>901,075</u>	<u>1,331,662</u>
EXPENDITURES			
Cost of generating funds	5	719,634	592,709
Governance costs	5	11,452	11,462
Others	5	2,298	2,487
TOTAL EXPENDITURES		<u>733,384</u>	<u>606,658</u>
NET INCOME FOR THE FINANCIAL YEAR		<u>167,691</u>	<u>725,004</u>
RECONCILIATION OF FUNDS			
Total funds brought forward		1,896,969	1,171,965
Net income for the financial year		<u>167,691</u>	<u>725,004</u>
ASSETS			
Current assets			
Cash and cash equivalents	6	900,013	914,866
Fixed deposits	7	371,824	368,626
Total current assets		<u>1,271,837</u>	<u>1,283,492</u>
Non-current assets			
Building fund	8	889,000	700,000
Plant and equipment	9	30,263	39,549
Total non-current assets		<u>919,263</u>	<u>739,549</u>
Total assets		<u>2,191,100</u>	<u>2,023,041</u>
LIABILITIES AND FUNDS			
Current liabilities			
Payables	10	26,440	26,072
Contract liabilities	11	-	-
Loans and borrowings	12	100,000	100,000
Total current liabilities		<u>126,440</u>	<u>126,072</u>
Total liabilities		<u>126,440</u>	<u>126,072</u>
FUNDS			
Unrestricted fund			
Accumulated funds	13	2,106,529	1,888,728
Restricted funds			
Grants from MSF	13	(965,749)	(882,858)
Building fund		<u>923,880</u>	<u>891,099</u>
		(41,869)	8,241
Total funds		<u>2,064,660</u>	<u>1,896,969</u>
Total liabilities and funds		<u>2,191,100</u>	<u>2,023,041</u>

Grants from MSF are disbursed on a **per-capita basis** to support the direct needs of residents, including manpower, operational requirements, education, transport, medical and therapeutic services. These grants are utilised strictly in accordance with MSF guidelines to ensure beneficiaries receive appropriate levels of care.

As at **30 June 2025** and **2024**, expenditure for MSF-supported programmes exceeded the total per-capita funding provided. This resulted in a shortfall that was met through the Charity's **donations, and other income sources**. The deficit reflects the **higher actual cost of providing holistic care** relative to the fixed per-capita funding rates.

To strengthen financial sustainability, the Charity continues to:

- **Expand fundraising efforts** to broaden donor support, and
- **Review cost structures** to ensure resources are deployed efficiently without compromising care standards.

The restricted funds will be zeroised on an bi-annual basis with effect from Financial Year 2025 / 2026

The Charity remains committed to responsible stewardship of public funds and to ensuring sufficient resources are in place to support the well-being and development of our residents

THE YEAR AHEAD

Programmes and Initiatives

In the coming year, HopeHouse will be introducing a wider range of sports and physical activities as part of our ongoing commitment to holistic youth development. Through sports programmes and regular physical activities, we aim to keep residents active, engaged and motivated. These initiatives will promote a healthy lifestyle, build physical resilience, and encourage teamwork, discipline, and positive social interaction. By integrating sports into our programme offerings, we seek to support both the physical well-being and emotional growth of our residents in a safe and supportive environment.

As part of our skills and workplace development initiatives, residents will participate in programmes focused on career exploration, time management and goal setting. These sessions would help youths gain a better understanding of various career pathways while developing essential workplace habits such as planning, prioritization and personal responsibility. Through this guided workshops/activities, we hope to enable our residents in setting realistic goals and building the confidence and readiness needed for future education, training or employment.

Enhance Service Delivery

HopeHouse will continue to enhance its service delivery to ensure safety, well-being and holistic development of all residents. Planned improvements include upgrading the home's CCTV system to strengthen security and monitoring, as well as enhanced training programmes for staff to support residents effectively and further develop their professional skills.

These initiatives reinforces HopeHouse's to providing safer, more engaging, and supportive environment that promotes personal growth, resilience and a strong sense of belonging for every resident.

Fund Raising

HopeHouse looks forward to continuing its fundraising efforts in the year ahead through a variety of meaningful initiatives. Plans include introducing new parenting talks in collaboration with La Sallian schools, hosting fundraising activities during the Founder's Day celebration, and conducting cookies sales that bring the community together. Ongoing engagement with supporters and donors will be strengthened through regular updates on social media platforms and online marketplaces such as Carousell. Through these efforts, HopeHouse aims to foster a strong sense of community, inspire generosity, and ensure that continued support of programmes that nurture the growth, well-being, and potential of every resident.

Estimated Expenditure For Year Ahead

Estimated Expenditure for the year head	
Charitable Activities	\$806,208
Administrative Expenses	\$58,785
Governance Cost	\$23,597
Fund Raising Activities	\$10,000

THE JOURNEY SO FAR

Since opening its doors in 2010 as a MSF licensed home, HopeHouse has been a beacon of hope and transformation for over 100 youths. Thanks to the unwavering support of our friends, donors, and partners, countless young people have graduated from the Home as stronger, more confident individuals. Many have reunited with their families, others have reached new educational heights, several have secured stable employment, and a few have even started their own families. Throughout this journey, HopeHouse has also continued to welcome new residents, including residents who require higher levels of care.

Make a difference for them today!

Contact

HOPEHOUSE LTD
490 East Coast Road
La Salle House, Level 5
Singapore 429058

www.hopehouse.sg

*HopeHouse is the social mission of the
La Salle Brothers in Singapore*



GOVERNANCE EVALUATION CHECKLIST

SN	Call for Action	Code ID	Did the charity put this principle into action?	If you have indicated "No" or 'Partial Compliance', please explain.	Score
Principle 1: The charity serves its mission and achieves its objectives.					
1	Clearly state the charitable purposes (For example, vision and mission, objectives, use of resources, activities, and so on) and include the objectives in the charity's governing instrument. Publish the stated charitable purposes on platforms (For example, Charity Portal, website, social media channels, and so on) that can be easily accessed by the public.	1.1	Yes		2
2	Develop and implement strategic plans to achieve the stated charitable purposes.	1.2	Yes		2
3	Have the Board review the charity's strategic plans regularly to ensure that the charity is achieving its charitable purposes, and monitor, evaluate and report the outcome and impact of its activities.	1.3	Yes		2
4	Document the plan for building the capacity and capability of the charity and ensure that the Board monitors the progress of this plan. "Capacity" refers to a charity's infrastructure and operational resources while "capability" refers to its expertise, skills and knowledge.	1.4	Yes		2
Principle 2: The charity has an effective Board and Management.					
5	The Board and Management are collectively responsible for achieving the charity's charitable purposes. The roles and responsibilities of the Board and Management should be clear and distinct.	2.1	Yes		2
6	The Board and Management should be inducted and undergo training, where necessary, and their performance reviewed regularly to ensure their effectiveness.	2.2	Yes		2
7	Document the terms of reference for the Board and each of its committees. The Board should have committees (or designated Board member(s)) to oversee the following areas*, where relevant to the charity: a. Audit b. Finance * Other areas include Programmes and Services, Fund-raising, Appointment/Nomination, Human Resource, and Investment.	2.3	Yes		2
8	Ensure the Board is diverse and of an appropriate size, and has a good mix of skills, knowledge, and experience. All Board members should exercise independent judgement and act in the best interest of the charity.	2.4	Yes		2
9	Develop proper processes for leadership renewal. This includes establishing a term limit for each Board member. All Board members must submit themselves for re-nomination and reappointment, at least once every three years.	2.5	Yes		2
10	Develop proper processes for leadership renewal. This includes establishing a term limit for the Treasurer (or equivalent position). For Treasurer (or equivalent position) only: a. The maximum term limit for the Treasurer (or equivalent position like a Finance Committee Chairman, or key person on the Board responsible for overseeing the finances of the charity) should be four consecutive years. If there is no Board member who oversees the finances, the Chairman will take on the role. i. After meeting the maximum term limit for the Treasurer, a Board member's reappointment to the position of Treasurer (or an equivalent position may be considered after at least a two-year break. ii. Should the Treasurer leave the position for less than two years, and when he/she is being re-appointed, the Treasurer's years of service would continue from the time he/she stepped down as Treasurer.	2.6	Yes		2

11	Ensure the Board has suitable qualifications and experience, understands its duties clearly, and performs well. a. No staff should chair the Board and staff should not comprise more than one-third of the Board.	2.7	Yes		2
12	Ensure the Management has suitable qualifications and experience, understands its duties clearly, and performs well. a. Staff must provide the Board with complete and timely information and should not vote or participate in the Board's decision-making.	2.8	Yes		2
13	The term limit for all Board members should be set at 10 consecutive years or less. Re-appointment to the Board can be considered after at least a two-year break. For all Board members: a. Should the Board member leave the Board for less than two years, and when he/she is being re-appointed, the Board member's years of service would continue from the time he/she left the Board. b. Should the charity consider it necessary to retain a particular Board member (with or without office bearers' positions) beyond the maximum term limit of 10 consecutive years, the extension should be deliberated and approved at the general meeting where the Board member is being re-appointed or re-elected to serve for the charity's term of service. (For example, a charity with a two-year term of service would conduct its election once every two years at its general meeting). c. The charity should disclose the reasons for retaining any Board member who has served on the Board for more than 10 consecutive years, as well as its succession plan, in its annual report.	2.9a 2.9b 2.9c	Yes		2
14	For Treasurer (or equivalent position) only: d. A Board member holding the Treasurer position (or equivalent position like a Finance Committee Chairman or key person on the Board responsible for overseeing the finances of the charity) must step down from the Treasurer or equivalent position after a maximum of four consecutive years. i. The Board member may continue to serve in other positions on the Board (except the Assistant Treasurer position or equivalent), not beyond the overall term limit of 10 consecutive years, unless the extension was deliberated and approved at the general meeting – refer to 2.9.b.	2.9d	Yes		2

Principle 3: The charity acts responsibly, fairly and with integrity.				
15	Conduct appropriate background checks on the members of the Board and Management to ensure they are suited to work at the charity.	3.1	Yes	2
16	Document the processes for the Board and Management to declare actual or potential conflicts of interest, and the measures to deal with these conflicts of interest when they arise. a. A Board member with a conflict of interest in the matter(s) discussed should recuse himself/herself from the meeting and should not vote or take part in the decision-making during the meeting.	3.2	Yes	2
17	Ensure that no Board member is involved in setting his/her own remuneration directly or indirectly.	3.3	Yes	2
18	Ensure that no staff is involved in setting his/her own remuneration directly or indirectly.	3.3	Yes	2
19	Establish a Code of Conduct that reflects the charity's values and ethics and ensure that the Code of Conduct is applied appropriately.	3.4	Yes	2
20	Take into consideration the ESG factors when conducting the charity's activities.	3.5	Yes	2
Principle 4: The charity is well-managed and plans for the future.				
21	Implement and regularly review key policies and procedures to ensure that they continue to support the charity's objectives. a. Ensure the Board approves the annual budget for the charity's plans and regularly reviews and monitors its income and expenditures (For example, financial assistance, matching grants, donations by board members to the charity, funding, staff costs and so on).	4.1a	Yes	2
22	Implement and regularly review key policies and procedures to ensure that they continue to support the charity's objectives. b. Implement appropriate internal controls to manage and monitor the charity's funds and resources. This includes key processes such as: i. Revenue and receipting policies and procedures; ii. Procurement and payment policies and procedures; and iii. System for the delegation of authority and limits of approval.	4.1b	Yes	2
23	Seek the Board's approval for any loans, donations, grants, or financial assistance provided by the charity which are not part of the core charitable programmes listed in its policy. (For example, loans to employees/subsidiaries, grants or financial assistance to business entities).	4.2	Yes	2
24	Regularly identify and review the key risks that the charity is exposed to and refer to the charity's processes to manage these risks.	4.3	Yes	2

25	Set internal policies for the charity on the following areas and regularly review them: a. Anti-Money Laundering and Countering the Financing of Terrorism (AML/CFT); b. Board strategies, functions, and responsibilities; c. Employment practices; d. Volunteer management; e. Finances; f. Information Technology (IT) including data privacy management and cyber-security; g. Investment (obtain advice from qualified professional advisors if this is deemed necessary by the Board); h. Service or quality standards; and i. Other key areas such as fund-raising and data protection.	4.4	Yes		2
26	The charity's audit committee or equivalent should be confident that the charity's operational policies and procedures (including IT processes) are effective in managing the key risks of the charity.	4.5	Yes		2
27	The charity should also measure the impact of its activities, review external risk factors and their likelihood of occurrence, and respond to key risks for the sustainability of the charity.	4.6	Yes		2
Principle 5: The charity is accountable and transparent.					
28	Disclose or submit the necessary documents (such as Annual Report, Financial Statements, GEC, and so on) in accordance with the requirements of the Charities Act, its Regulations, and other frameworks (For example, Charity Transparency Framework and so on).	5.1	Yes		2
29	Generally, Board members should not receive remuneration for their services to the Board. Where the charity's governing instrument expressly permits remuneration or benefits to the Board members for their services, the charity should provide reasons for allowing remuneration or benefits and disclose in its annual report the exact remuneration and benefits received by each Board member.	5.2	Yes	Brother Collin, who serves as both a Board member and a Home Mentor staff, receives a monthly token of \$2,200 with CPF contributions. The cash component is deposited into the La Salle St Patrick's Community Fund. No other Board member receives remuneration.	2
30	The charity should disclose the following in its annual report: a. Number of Board meetings in the year; and b. Each Board member's attendance.	5.3	Yes		2
31	The charity should disclose in its annual report the total annual remuneration (including any remuneration received in the charity's subsidiaries) for each of its three highest-paid staff, who each receives remuneration exceeding \$100,000, in incremental bands of \$100,000. Should any of the three highest-paid staff serve on the Board of the charity, this should also be disclosed. If none of its staff receives more than \$100,000 in annual remuneration each, the charity should disclose this fact.	5.4	Yes	The Head of Home receives remuneration exceeding \$100,000 per year, inclusive of employer CPF contributions.	2
32	The charity should disclose in its annual report the number of paid staff who are close members of the family of the Executive Head or Board members, and whose remuneration exceeds \$50,000 during the year. The annual remuneration of such staff should be listed in incremental bands of \$100,000. If none of its staff is a close member of the family of the Executive Head or Board members and receives more than \$50,000 in annual remuneration, the charity should disclose this fact.	5.5	Yes	None of the staff are immediate family members of the Executive Head or any Board member.	2

HOPEHOUSE LTD.

Company Registration Number: 201010093H

FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED
30 JUNE 2025

<u>CONTENTS</u>	<u>PAGE</u>
Directors' Statement	1
Independent Auditor's Report	2 – 4
Statement of Financial Activities	5
Statement of Financial Position	6
Statement of Changes in Funds	7
Statement of Cash Flows	8
Notes to the Financial Statements	9 – 25

HOPEHOUSE LTD.

Company Registration No.: 201010093H

DIRECTORS' STATEMENT

For the financial year ended 30 June 2025

The directors present their statement to the members together with the audited financial statements of Hopehouse Ltd. (the "Charity") for the financial year ended 30 June 2025.

1 OPINION OF THE DIRECTORS

In the opinion of the directors,

- (i) the financial statements of the Charity are drawn up so as to give a true and fair view of the financial position of the Charity as at 30 June 2025 and the financial performance, changes in funds and cash flows of the Charity for the financial year then ended; and
- (ii) at the date of this statement, there are reasonable grounds to believe that the Charity will be able to pay its debts as and when they fall due.

2 DIRECTORS

The directors of the Charity in office at the date of this statement are:

Gwee Chwee Kee Rupert
Collin Wee Kim Chye
Chia Boon Khiang

3 ARRANGEMENTS TO ENABLE DIRECTORS TO ACQUIRE SHARES OR DEBENTURES

The Charity is limited by guarantee and has no share capital. As such, none of the directors holding office at the end of the financial year are a party to any arrangement whose object was to enable the directors of the Charity to acquire benefits by means of the acquisition of shares in, or debentures, of the Charity or any other body corporate.

4 DIRECTORS' INTERESTS IN SHARES OR DEBENTURES

The Charity is limited by guarantee and has no share capital. None of the directors holding office at the end of the financial year had any interest in the share capital of the Charity that is required to be reported pursuant to Section 201(6)(g) of the Singapore Companies Act 1967.

5 SHARE OPTIONS

As the Charity is limited by guarantee and does not have a share capital, matters relating to the issue of shares or share options are not applicable.

6 AUDITOR

Helmi Talib LLP has expressed its willingness to accept re-appointment as auditor.

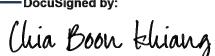
On behalf of the Board of Directors

DocuSigned by:

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GWEE CHWEE KEE RUPERT
Director

Date: 22 December 2025

DocuSigned by:

8566A0BETC524DA...

CHIA BOON KHIANG
Director

Helmi Talib LLP

Registration No. (UEN): T20LL1986E



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**INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF HOPEHOUSE LTD.**

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Hopehouse Ltd. (the "Charity"), which comprise the statement of financial position as at 30 June 2025, and the statement of financial activities, statement of changes in funds and statement of cash flows for the financial year then ended, and notes to the financial statements, including material accounting policy information.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Companies Act 1967 (the "Act"), the Charities Act, Chapter 37 and other relevant regulations (the "Charities Act and Regulations"), and Financial Reporting Standards in Singapore ("FRSs") so as to give a true and fair view of the financial position of the Charity as at 30 June 2025 and of the financial performance, changes in funds and cash flows of the Charity for the financial year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Charity in accordance with the Accounting and Corporate Regulatory Authority ("ACRA") *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

Management is responsible for the other information. The other information comprises the Directors' Statement set out on page 1.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Directors for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Act, the Charities Act and Regulations and FRSs, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

Helmi Talib LLP

Responsibilities of Management and Directors for the Financial Statements (Continued)

In preparing the financial statements, management is responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Charity or to cease operations, or has no realistic alternative but to do so.

The directors are responsible for overseeing the Charity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Charity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Charity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Helmi Talib LLP

Report on Other Legal and Regulatory Requirements

In our opinion, the accounting and other records required to be kept by the Charity have been properly kept in accordance with the provisions of the Act and the Charities Act and Regulations.

During the course of our audit, nothing has come to our attention that causes us to believe that during the financial year:

- (a) the use of donation money was not in accordance with the objectives of the Charity as required under Regulation 11 (Use of donations) of the Charities (Institutions of a Public Character) Regulations; and
- (b) the Charity has not complied with the requirements of Regulation 15 (Fund-raising expenses) of the Charities (Institutions of a Public Character) Regulations.

Signed by:

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HELCI TALIB LLP
Public Accountants and
Chartered Accountants

Singapore

Date: 22 December 2025

Partner-in-charge : Mari Jane Tiburcio
PA No. : 01780

HOPEHOUSE LTD.

Company Registration No.: 201010093H

STATEMENT OF FINANCIAL ACTIVITIES

For the financial year ended 30 June 2025

	Note	2025 \$	2024 \$
INCOME			
Income from generated funds			
Voluntary income			
- Donations and offerings	5	267,283	379,209
- Grants from Ministry of Social and Family Development ("MSF")	5	583,302	265,680
- Building fund	5	33,282	549,808
- Grants from Caritas Singapore	5	-	112,500
Activities for generating funds			
- Interest income	5	3,198	11,366
- Progressive wage credit	5	-	11,461
- Transformity project on carousell	5	45	-
- Other income	5	13,965	1,638
TOTAL INCOME		<u>901,075</u>	<u>1,331,662</u>
EXPENDITURES			
Cost of generating funds	5	719,634	592,709
Governance costs	5	11,452	11,462
Others	5	2,298	2,487
TOTAL EXPENDITURES		<u>733,384</u>	<u>606,658</u>
NET INCOME FOR THE FINANCIAL YEAR		<u>167,691</u>	<u>725,004</u>
RECONCILIATION OF FUNDS			
Total funds brought forward		1,896,969	1,171,965
Net income for the financial year		<u>167,691</u>	<u>725,004</u>
		<u>2,064,660</u>	<u>1,896,969</u>

The accompanying accounting policies and explanatory notes form an integral part of these financial statements.

HOPEHOUSE LTD.
Company Registration No.: 201010093H

STATEMENT OF FINANCIAL POSITION
As at 30 June 2025

	Note	<u>2025</u> \$	<u>2024</u> \$
ASSETS			
Current assets			
Cash and cash equivalents	6	900,013	914,866
Fixed deposits	7	371,824	368,626
Total current assets		<u>1,271,837</u>	<u>1,283,492</u>
Non-current assets			
Building fund	8	889,000	700,000
Plant and equipment	9	30,263	39,549
Total non-current assets		<u>919,263</u>	<u>739,549</u>
Total assets		<u>2,191,100</u>	<u>2,023,041</u>
LIABILITIES AND FUNDS			
Current liabilities			
Payables	10	26,440	26,072
Contract liabilities	11	-	-
Loans and borrowings	12	100,000	100,000
Total current liabilities		<u>126,440</u>	<u>126,072</u>
Total liabilities		<u>126,440</u>	<u>126,072</u>
FUNDS			
Unrestricted fund			
Accumulated funds	13	2,106,529	1,888,728
Restricted funds			
Grants from MSF		(965,749)	(882,858)
Building fund	13	923,880	891,099
		(41,869)	8,241
Total funds		<u>2,064,660</u>	<u>1,896,969</u>
Total liabilities and funds		<u>2,191,100</u>	<u>2,023,041</u>

The accompanying accounting policies and explanatory notes
form an integral part of these financial statements.

HOPEHOUSE LTD.

Company Registration No.: 201010093H

STATEMENT OF CHANGES IN FUNDS

For the financial year ended 30 June 2025

	Unrestricted funds	Restricted funds	Restricted funds	Total funds
	Accumulated funds	Grants from MSF	Building fund	
	\$	\$	\$	\$
As at 1 July 2023	1,543,875	(713,242)	341,332	1,171,965
Net income/(loss) for the financial year	344,853	(169,616)	549,767	725,004
As at 30 June 2024	1,888,728	(882,858)	891,099	1,896,969
Net income/(loss) for the financial year	217,801	(82,891)	32,781	167,691
As at 30 June 2025	2,106,529	(965,749)	923,880	2,064,660

The accompanying accounting policies and explanatory notes
form an integral part of these financial statements.

HOPEHOUSE LTD.

Company Registration No.: 201010093H

STATEMENT OF CASH FLOWS

For the financial year ended 30 June 2025

	Note	<u>2025</u> \$	<u>2024</u> \$
Cash flows from operating activities			
Net income for the financial year		167,691	725,004
Adjustments for:			
Depreciation of plant and equipment	9	9,286	11,254
Interest income		(3,198)	(11,366)
Total adjustments		6,088	(112)
Total operating cash flows before changes in working capital		173,779	724,892
Changes in working capital			
(Increase)/decrease in building fund		(189,000)	10,833
Increase payables		368	-
Decrease in contract liabilities		-	(400,100)
Total changes in working capital		(188,632)	(389,267)
Cash flows (used in)/generated from operations		(14,853)	335,625
Net cash flows (used in)/from operating activities		(14,853)	335,625
Cash flows from investing activity			
Purchase of plant and equipment	9	-	(42,066)
Cash flows used in investing activity		-	(42,066)
Net (decrease)/increase in cash and cash equivalents		(14,853)	293,559
Cash and cash equivalents at the beginning of financial year	6	914,866	621,307
Cash and cash equivalents at the end of financial year	6	900,013	914,866

The accompanying accounting policies and explanatory notes
form an integral part of these financial statements.

HOPEHOUSE LTD.

Company Registration No.: 201010093H

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2025

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

1 CORPORATE INFORMATION

Hopehouse Ltd. (the "Charity"), a company limited by guarantee, is domiciled and incorporated in Singapore on 19 October 2010, with its registered office and principal place of operations located at 490 East Coast Road, Singapore 429058.

The Charity is a company limited by guarantee whereby every member of the Charity undertakes to contribute to the assets of the Charity, in the event of it being wound up during the time he is a member, or within one year afterwards, for payment of the debts and liabilities of the Charity contracted before he ceases to be member, and the costs, charges and expenses of winding-up, and for adjusting the rights of the contributors amongst themselves, such amount as may be required, not exceeding the sum of \$10 only.

The Charity is a registered charity under the Charities Act, Chapter 37 since 19 October 2010 and has been accorded the status of an Institution of Public Character ("IPC"). The Charity renewed its IPC status and has the current license run from 1 February 2024 to 31 March 2025 and subsequently renewed effective from 1 April 2025 to 31 March 2026.

The principal activities of the Charity are to provide rooms, boarding, care and counselling to boys aged 14 - 21.

There have been no significant changes in the nature of these activities during the financial year.

The financial statements of the Charity for the financial year 30 June 2025 were authorised for issue in accordance with a resolution by the directors as at date of Directors' Statement.

2 MATERIAL ACCOUNTING POLICY INFORMATION

2.1 Basis of preparation

The financial statements of the Charity have been drawn up in accordance with the provisions of the Companies Act 1967 (the "Act"), the Charities Act and other relevant regulations (the "Charities Act and Regulations") and Financial Reporting Standards in Singapore ("FRSs"). The financial statements have been prepared on the historical cost basis except as disclosed in the accounting policies below.

The financial statements are presented in Singapore Dollar ("SGD" or "\$"), which is the functional currency of the Charity.

2.2 Adoption of new and amended standards and interpretations

The accounting policies adopted are consistent with those of the previous financial year except that in the current financial year, the Charity has adopted all the new and amended standards which are relevant to the Charity and are effective for annual financial periods beginning on or after 1 July 2024. The adoption of these standards did not have any material effect on the financial performance or position of the Charity.

HOPEHOUSE LTD.
Company Registration No.: 201010093H

NOTES TO THE FINANCIAL STATEMENTS
For the financial year ended 30 June 2025

2 MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.3 Standards issued but not yet effective

A number of new standards and amendments to standard that have been issued are not yet effective and have not been applied in preparing these financial statements.

The directors expect that the adoption of these new and amended standards will have no material impact on the financial statements in the year of initial application.

	Description	Effective for annual periods beginning on or after
Amendments to FRS 21	: The Effects of Changes in Foreign Exchange Rates: Lack of Exchangeability	1 January 2025
Amendments to FRS 109 and FRS 107	: Amendments to the Classification and Measurement of Financial Instruments	1 January 2026
Various to FRSs	: Various: Annual Improvement to FRS Volume 11	1 January 2026
FRS 118	: Presentation and Disclosure in Financial Statements	1 January 2027

2.4 Plant and equipment

All items of plant and equipment are initially recorded at cost. Subsequent to recognition, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses. The cost of plant and equipment includes its purchase price and any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Dismantlement, removal or restoration costs are included as part of the cost of plant and equipment if the obligation for dismantlement, removal or restoration is incurred as a consequence of acquiring or using the plant and equipment.

Depreciation is calculated using the straight-line method to allocate depreciable amounts over their estimated useful lives. The estimated useful lives are as follows:

Renovation	-	3 years
Motor vehicle	-	10 years
Office equipment	-	3 years

The residual value, useful lives and depreciation method are reviewed at the end of each reporting period, and adjusted prospectively, if appropriate.

An item of plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on derecognition of the asset is included in profit or loss in the year the asset is derecognised.

2.5 Impairment of non-financial assets

The Charity assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, (or, where applicable, when an annual impairment testing for an asset is required), the Charity makes an estimate of the asset's recoverable amount.

HOPEHOUSE LTD.
Company Registration No.: 201010093H

NOTES TO THE FINANCIAL STATEMENTS
For the financial year ended 30 June 2025

2 MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.5 Impairment of non-financial assets (Continued)

An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs of disposal and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or group of assets. Where the carrying amount of an asset or cash-generating unit exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

Impairment losses are recognised in profit or loss.

A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increase cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised previously. Such reversal is recognised in profit or loss.

2.6 Financial instruments

(a) Financial assets

Initial recognition and measurement

Financial assets are recognised when, and only when the entity becomes party to the contractual provisions of the instruments.

At initial recognition, the Charity measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss ("FVPL"), transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in profit or loss.

Receivables are measured at the amount of consideration to which the Charity expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third party, if the receivables do not contain a significant financing component at initial recognition.

Subsequent measurement

Amortised cost

Financial assets that are held for the collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Financial assets are measured at amortised cost using the effective interest method, less impairment. Gains and losses are recognised in profit or loss when the assets are derecognised or impaired, and through the amortisation process.

Derecognition

A financial asset is derecognised where the contractual right to receive cash flows from the asset has expired. On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received and any cumulative gain or loss that had been recognised in other comprehensive income for debt instruments is recognised in profit or loss.

HOPEHOUSE LTD.

Company Registration No.: 201010093H

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2025

2 MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.6 Financial instruments (Continued)

(b) Financial liabilities

Initial recognition and measurement

Financial liabilities are recognised when, and only when, the Charity becomes a party to the contractual provisions of the financial instrument. The Charity determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at fair value plus in the case of financial liabilities not at FVPL, directly attributable transaction costs.

Subsequent measurement

After initial recognition, financial liabilities that are not carried at FVPL are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss when the liabilities are derecognised, and through the amortisation process.

Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. On derecognition, the difference between the carrying amounts and the consideration paid is recognised in profit or loss.

2.7 Impairment of financial assets

The Charity recognises an allowance for expected credit losses ("ECLs") for all debt instruments not held at FVPL. ECLs are based on the difference between the contractual cash flows due in accordance with the contract and all the cash flows that the Charity expects to receive, discounted at an approximation of the original effective interest rate. The expected cash flows will include cash flows from the sale of collateral held or other credit enhancements that are integral to the contractual terms.

ECLs are recognised in two stages. For credit exposures for which there has not been a significant increase in credit risk since initial recognition, ECLs are provided for credit losses that result from default events that are possible within the next 12-months (a 12-month ECL). For those credit exposures for which there has been a significant increase in credit risk since initial recognition, a loss allowance is recognised for credit losses expected over the remaining life of the exposure, irrespective of timing of the default (a lifetime ECL).

For receivables, the Charity applies a simplified approach in calculating ECLs. Therefore, the Charity does not track changes in credit risk, but instead recognises a loss allowance based on lifetime ECLs at each reporting date. The Charity has established a provision matrix that is based on its historical credit loss experience, adjusted for forward-looking factors specific to the debtors and the economic environment which could affect debtors' ability to pay.

The Charity considers a financial asset in default when contractual payments are 90 days past due. However, in certain cases, the Charity may also consider a financial asset to be in default when internal or external information indicates that the Charity is unlikely to receive the outstanding contractual amounts in full before taking into account any credit enhancements held by the Charity. A financial asset is written off when there is no reasonable expectation of recovering the contractual cash flows.

HOPEHOUSE LTD.

Company Registration No.: 201010093H

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2025

2 MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.8 Cash and cash equivalents

Cash and cash equivalents comprise cash at bank, short-term fixed deposits and cash on hand, which are subject to an insignificant risk of changes in value.

2.9 Provisions

Provisions are recognised when the Charity has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and the amount of the obligation can be estimated reliably.

Provisions are reviewed at the end of each reporting period and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed.

2.10 Leases

The Charity assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

As lessee

The Charity applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. During the financial year, the Charity's short-term leases and leases of contracts are of low value asset.

Short-term leases and leases of low-value assets

The Charity applies the short-term lease recognition exemption to its short-term leases of office premise (i.e. those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases of photocopier machine that are considered to be low value. Lease payments on short-term leases and leases of low value assets are recognised as expense on a straight-line basis over the lease term.

2.11 Employee benefits

(a) Defined contribution plans

The Charity makes contributions to the Central Provident Fund ("CPF") scheme in Singapore, a defined contribution pension scheme. Contributions to defined contribution pension schemes are recognised as an expense in the period in which the related service is performed.

(b) Short-term employee benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided. A liability is recognised for the amount expected to be paid if the Charity has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee, and the obligation can be estimated reliably.

HOPEHOUSE LTD.

Company Registration No.: 201010093H

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2025

2 MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.12 Funds

(a) Unrestricted fund

The accumulated funds are used for the general purposes of the Charity as set out in its governing document. If part of an unrestricted fund is earmarked for a particular project, it may be designated as a separate fund (known as 'Designated Fund'). The designation has an administrative purpose only and does not legally restrict the Board of Management's discretion to apply the fund.

(b) Restricted funds

Restricted funds are funds subject to specific funded programmes by government, charity bodies and donors, but still within the wider objects of the Charity.

Restricted funds may only be utilised in accordance with the purposes established by the sources of such funds and are in contrast with unrestricted funds over which the Board of Management retains full control to use in achieving its institutional purposes.

The Charity respects the donors' intended use of the funds and will endeavour to request for donors' permission should a change of use be deemed necessary.

The Charity classifies the following funds as restricted funds:

- Grants from MSF
- Building Fund

2.13 Income recognition

Income is measured based on the consideration to which the Charity expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties.

Income is recognised when the Charity satisfies a performance obligation by transferring a promised good or service to the customer, which is when the customer obtains control of the good or service. A performance obligation may be satisfied at a point in time or over time. The amount of income recognised is the amount allocated to the satisfied performance obligation.

(a) Donations

Donations are recognised when received with unconditional entitlement to the receipts.

(b) Grants from MSF

Cash grants received from the government in relation to Ministry of Social and Family Development ("MSF") grants are recognised as income upon receipt.

(c) Building fund

Building fund is recognised upon completion of renovation of the building.

(d) Grants from Caritas Singapore

Cash grants received from the government in relation to Caritas Singapore grants are recognised as income upon receipt.

HOPEHOUSE LTD.
Company Registration No.: 201010093H

NOTES TO THE FINANCIAL STATEMENTS
For the financial year ended 30 June 2025

2 MATERIAL ACCOUNTING POLICY INFORMATION (Continued)

2.13 Income recognition (Continued)

(e) Interest income

Interest income is recognised on a time proportion basis using the effective interest method.

2.14 Expenditures

Expenditures are recognised in the statement of financial activities once the services have been received unless the expenditure qualifies for capitalisation as assets such as plant and equipment. Expenditure on performance-related grants are recognised to the extent the specified service has been provided. Expenditures in the statement of financial activities are classified under the costs of generating funds, charitable activities' expenses and governance costs.

(a) Costs of generating funds

All costs associated with generating income from all sources other than from undertaking charitable activities are included under cost of generating funds.

(b) Governance costs

These costs include costs of preparation and examination of the Company's accounts, costs of governing board meetings and cost of any legal advice on governance or constitutional matters.

(c) Others

This is cost pertaining to bank charges.

2.15 Taxes

As a registered charity under the Charities Act, Cap 37, the Charity is exempted from income tax under Section 13 (1)(zm) of the Income Tax Act, Cap 134.

3 SIGNIFICANT ACCOUNTING JUDGMENTS AND ESTIMATES

The preparation of the Charity's financial statements requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities at the end of each reporting period. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in the future periods.

3.1 Judgments made in applying accounting policies

Management is of the opinion that there is no significant judgment made in applying accounting policies that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial period.

3.2 Key sources of estimation uncertainty

Management is of the opinion that there are no key sources of estimation uncertainty at the end of the financial year that has a significant effect on the amounts of assets and liabilities within the next financial year.

HOPEHOUSE LTD.
Company Registration No.: 201010093H

NOTES TO THE FINANCIAL STATEMENTS
For the financial year ended 30 June 2025

4 SIGNIFICANT RELATED PARTY TRANSACTIONS

In addition to the related party information disclosed elsewhere in the financial statements, the following transactions with related parties took place at terms agreed between the parties during the financial year.

Compensation of key management personnel

	<u>2025</u> \$	<u>2024</u> \$
Salary and bonus	30,800	26,000
Employer's CPF contributions	2,872	2,270
	<u>33,672</u>	<u>28,270</u>

Key management personnel are those persons having the authority and responsibility for planning, directing and controlling the activities of the Charity. The directors and the Head of Home of the Charity are considered key management personnel.

One key management personnel received a remuneration exceeding \$100,000 during the financial years ended 30 June 2025 and 2024 amounting to \$126,542 (2024: \$102,992).

5 DETAILED STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds	Restricted funds	Restricted funds	Total Funds
	Accumulated funds	Grants from MSF	Building fund	
<u>2025</u> INCOME	\$	\$	\$	\$
Income from generated funds				
<u>Voluntary income</u>				
Donations	267,283	-	-	267,283
Grants				
- Ministry of Social and Family				
Development	-	583,302	-	583,302
- Building fund	-	-	33,282	33,282
	<u>267,283</u>	<u>583,302</u>	<u>33,282</u>	<u>883,867</u>
<u>Activities for generating funds</u>				
Interest income	3,198	-	-	3,198
Transformity project on				
carousell	45	-	-	45
Other income	13,965	-	-	13,965
	<u>17,208</u>	<u>-</u>	<u>-</u>	<u>17,208</u>
TOTAL INCOME	284,491	583,302	33,282	901,075

HOPEHOUSE LTD.
Company Registration No.: 201010093H

NOTES TO THE FINANCIAL STATEMENTS
For the financial year ended 30 June 2025

5 DETAILED STATEMENT OF FINANCIAL ACTIVITIES (Continued)

2025 EXPENDITURE	Unrestricted funds	Restricted funds	Restricted funds	Total Funds
	<u>Accumulated funds</u>	<u>Grants from MSF</u>	<u>Building fund</u>	
<u>Cost of generating funds:</u>				
<u>Voluntary income</u>				
Staff Salary & Bonus	-	401,011	-	401,011
Study fee	-	138,547	-	138,547
CPF	-	65,014	-	65,014
Food & Refreshment	-	32,217	-	32,217
Rental	-	24,000	-	24,000
Casual Wages	10,669	-	-	10,669
Depreciation	9,286	-	-	9,286
Security Services	8,632	-	-	8,632
Seminar & Training	8,300	-	-	8,300
Insurance	5,775	-	-	5,775
Residents Program	-	2,741	-	2,741
Upkeep of Motor Vehicle	2,460	-	-	2,460
Subscription	2,406	-	-	2,406
Staff / Resident Welfare	1,479	313	-	1,792
Repair & Maintenance	1,769	-	-	1,769
Donation	1,200	-	-	1,200
Pocket Money	-	1,084	-	1,084
SDL	-	822	-	822
Printing & Stationery	656	-	-	656
Sundries	604	-	-	604
Medical fee	381	201	-	582
Transport & Travelling	302	243	-	545
Postage & Courier	36	-	-	36
Licence	24	-	-	24
Telecommunications	(538)	-	-	(538)
	53,441	666,193	-	719,634
<u>Governance costs</u>				
Audit fees	9,047	-	-	9,047
General expenses	5	-	-	5
Accounting fees	2,400	-	-	2,400
	11,452	-	-	11,452
<u>Others</u>				
Bank charges	1,797	-	501	2,298
	1,797	-	501	2,298
TOTAL EXPENDITURES	66,690	666,193	501	733,384
Net income/(loss)	217,801	(82,891)	32,781	167,691

During the financial year ended 30 June 2024, the Charity recognised revenue from contract liabilities amounting to \$400,100. The receipts from these donations were reported during financial year ended 30 June 2022 and revenue was only recognised during the financial year upon completion of the performance obligation to renovate the Charity's registered office.

HOPEHOUSE LTD.
Company Registration No.: 201010093H

NOTES TO THE FINANCIAL STATEMENTS
For the financial year ended 30 June 2025

5 DETAILED STATEMENT OF FINANCIAL ACTIVITIES (Continued)

2024	Unrestricted funds	Restricted funds	Restricted funds	Total Funds
	Accumulated funds	Grants from MSF	Building fund	
	\$	\$	\$	\$
INCOME				
Income from generated funds				
<u>Voluntary income</u>				
Donations	379,209	-	-	379,209
Grants				
- Ministry of Social and Family Development	-	265,680	-	265,680
- Caritas Singapore	-	112,500	-	112,500
- Building fund	-	-	549,808	549,808
	379,209	378,180	549,808	1,307,197
<u>Activities for generating funds</u>				
Interest income	11,366	-	-	11,366
Progressive wage credit	11,461	-	-	11,461
Other income	1,638	-	-	1,638
	24,465	-	-	24,465
TOTAL INCOME	403,674	378,180	549,808	1,331,662
EXPENDITURE				
<u>Cost of generating funds:</u>				
<u>Voluntary income</u>				
Staff salaries and bonuses	-	318,885	-	318,885
Study fee	-	131,318	-	131,318
Employer's contributions to CPF	-	50,654	-	50,654
Rental expense	-	24,000	-	24,000
Food and refreshment	-	20,611	-	20,611
Depreciation (Note 9)	11,254	-	-	11,254
Insurance	5,348	-	-	5,348
Seminar and training	4,809	-	-	4,809
Sundries	4,124	-	-	4,124
Subscription	3,733	-	-	3,733
Upkeep of motor vehicle	2,901	-	-	2,901
Transport and travelling	831	1,597	-	2,428
Telecommunications	2,226	-	-	2,226
Repair and maintenance	1,921	-	-	1,921
Donation	1,500	-	-	1,500
Fixed assets expensed off	1,548	-	-	1,548
Programme for residents	1,472	-	-	1,472
Staff and resident welfare expens	1,090	-	-	1,090
Medical fee	486	356	-	842
Printing and stationary	805	-	-	805
Volunteers appreciation	485	-	-	485
Pocket money	-	375	-	375
Reference books	261	-	-	261
Postage and courier	95	-	-	95
Licence	24	-	-	24
	44,913	547,796	-	592,709

HOPEHOUSE LTD.
Company Registration No.: 201010093H

NOTES TO THE FINANCIAL STATEMENTS
For the financial year ended 30 June 2025

5 DETAILED STATEMENT OF FINANCIAL ACTIVITIES (Continued)

	Unrestricted funds	Restricted funds	Restricted funds	Total Funds
	Accumulated funds	Grants from MSF	Building fund	
2024	\$	\$	\$	\$
EXPENDITURE				
<u>Governance costs</u>				
Audit fees	8,262	-	-	8,262
Accounting fees	3,200	-	-	3,200
	<u>11,462</u>	<u>-</u>	<u>-</u>	<u>11,462</u>
<u>Others</u>				
Bank charges	2,446	-	41	2,487
TOTAL EXPENDITURES	58,821	547,796	41	606,658
Net income/(loss)	344,853	(169,616)	549,767	725,004

6 CASH AND CASH EQUIVALENTS

	2025	2024
	\$	\$
Cash at bank	899,676	914,487
Cash on hand	337	379
	<u>900,013</u>	<u>914,866</u>

Cash at bank is held in non-interest bearing account.

Cash and cash equivalents are denominated in Singapore Dollar.

7 FIXED DEPOSITS

	2025	2024
	\$	\$
Fixed deposits	<u>371,824</u>	<u>368,626</u>

Fixed deposits carry effective interest rates of 1.48%, 1.48% and 0.35% (2024: 2.20%, 2.39% and 0.35%) per annum. The maturity dates of these fixed deposits are from 3 October 2025, 3 October 2025 and 5 May 2026 (2023: 3 October 2024, 3 October 2024 and 4 May 2025).

Fixed deposits are denominated in Singapore Dollar.

8 BUILDING FUND

	2025	2024
	\$	\$
Building fund	<u>889,000</u>	<u>700,000</u>

HOPEHOUSE LTD.
Company Registration No.: 201010093H

NOTES TO THE FINANCIAL STATEMENTS
For the financial year ended 30 June 2025

8 BUILDING FUND (Continued)

Pertains to funds to be used for the maintenance and renovations of the Charity's registered office.

Building fund is denominated in Singapore Dollar.

9 PLANT AND EQUIPMENT

	<u>Renovation</u> \$	<u>Office equipment</u> \$	<u>Motor vehicle</u> \$	<u>Total</u> \$
<u>Cost</u>				
At 1 July 2023	145,680	4,878	116,478	267,036
Additions	-	6,540	35,526	42,066
At 30 June 2024 and 2025	145,680	11,418	152,004	309,102
<u>Accumulated depreciation</u>				
At 1 July 2023	145,680	4,878	107,741	258,299
Charge for the financial year	-	363	10,891	11,254
At 30 June 2024	145,680	5,241	118,632	269,553
Charge for the financial year	-	2,180	7,106	9,286
At 30 June 2025	145,680	7,421	125,738	278,839
<u>Net carrying amount</u>				
At 30 June 2024	-	6,177	33,372	39,549
At 30 June 2025	-	3,997	26,266	30,263

10 PAYABLES

	<u>2025</u> \$	<u>2024</u> \$
Accrued operating expenses, representing total financial liability carried at amortised cost	26,440	26,072

Payables are denominated in Singapore Dollar.

11 CONTRACT LIABILITIES

Contract liabilities primarily relate to the Charity's obligation to incur expenses for which the Charity has received the funding for. Contract liabilities are recognised as revenue over the period the obligations are being satisfied.

Information about contract liabilities from contracts with customers is disclosed as follows:

	<u>2025</u> \$	<u>2024</u> \$
Contract liabilities	-	-

HOPEHOUSE LTD.
Company Registration No.: 201010093H

NOTES TO THE FINANCIAL STATEMENTS
For the financial year ended 30 June 2025

11 CONTRACT LIABILITIES (Continued)

Set out below is the amount of revenue recognised from:

	<u>2025</u> \$	<u>2024</u> \$
Amount included in contract liabilities at the beginning of financial year	-	400,100
<u>Transaction price allocated to remaining performance obligations</u>		

As allowed by FRS 115 *Revenue from Contracts with Customers*, no information is provided about the remaining performance obligations as at 30 June 2025 and 2024 as these performance obligations all have an original expected duration of one year or less.

12 LOANS AND BORROWINGS

	<u>2025</u> \$	<u>2024</u> \$
Short-term loan	100,000	100,000

The loan of \$100,000 was provided by the Brothers of Christian Schools (La Salle Brothers) Singapore as a contingency assistance fund.

The loan is unsecured, non-interest bearing and has no fixed terms of repayment.

Loans and borrowings are denominated in Singapore Dollar.

13 FUNDS

Unrestricted funds – Accumulated funds

Accumulated funds are expendable at the discretion of the Board in furtherance of the Charity's objectives and purposes.

	<u>At the beginning of financial year</u> \$	<u>Income</u> \$	<u>Expenditure</u> \$	<u>At the end of financial year</u> \$
<u>2025</u>				
Unrestricted fund				
Accumulated Funds	1,888,728	284,491	(66,690)	2,106,529
<u>2024</u>				
Unrestricted fund				
Accumulated Funds	1,543,875	403,674	(58,821)	1,888,728

Restricted funds – Ministry of Society and Family Development and Building Fund

Grants from MSF and Building Fund are used to provide the per capita grant payable for each client admitted to the Home.

HOPEHOUSE LTD.
Company Registration No.: 201010093H

NOTES TO THE FINANCIAL STATEMENTS
For the financial year ended 30 June 2025

13 FUNDS (Continued)

	<u>At the beginning of financial year</u>	<u>Income</u>	<u>Expenditure</u>	<u>At the end of financial year</u>
	\$	\$	\$	\$
<u>2025</u>				
Restricted funds				
Grants from MSF	(882,858)	583,302	(666,193)	(965,749)
Building fund	891,099	33,282	(501)	923,880
	<u>8,241</u>	<u>616,584</u>	<u>(666,694)</u>	<u>(41,869)</u>
<u>2024</u>				
Restricted funds				
Grants from MSF	(713,242)	378,180	(547,796)	(882,858)
Building fund	341,332	549,808	(41)	891,099
	<u>(371,910)</u>	<u>927,988</u>	<u>(547,837)</u>	<u>8,241</u>

Building Fund

Funds raised under Building Fund are meant to cover the cost of re-building and re-furnishing of the new premises.

Ministry of Social and Family Development

Grants from MSF are used to provide the per capita grant payable for each client admitted to the Charity. It is strictly for use for matters related directly to the beneficiaries such as manpower, operational, education, transport, medical, therapeutic and others.

Grants from MSF resulted in a deficit balance as at 30 June 2025 and 2024 because the donations received do not cover all the operational costs of the Charity.

As disclosed in Note 21 to the financial statements, on 28 November 2025, the Board approved a policy to zeroise all restricted funds on a biennial basis, with the policy taking effect from financial year ending 2025 and 2026.

The Charity plans to continue applying for additional grants and seeking donations.

14 INCOME TAX

The Charity is registered as a charity organisation under the Charities Act, Chapter 37. As an approved charity, it is exempted from income tax under Section 13(1) of the Income Tax Act, Chapter 134.

15 TAX DEDUCTIBLE RECEIPTS

Tax deductible receipts issued by the Charity for donations received during the financial year, pursuant to its Institutions of Public Character ("IPC") status, are \$236,385 (2024: \$344,029).

16 FINANCIAL RISK MANAGEMENT

The Charity's activities expose it to a variety of financial risks from its operations. The key financial risks include credit risk and liquidity risk.

The Charity reviews and agrees policies and procedures for the management of these risks, which are executed by the management team. It is, and has been throughout the current and previous financial year, the Charity's policy that no trading in derivatives for speculative purposes shall be undertaken.

HOPEHOUSE LTD.
Company Registration No.: 201010093H

NOTES TO THE FINANCIAL STATEMENTS
For the financial year ended 30 June 2025

16 FINANCIAL RISK MANAGEMENT (Continued)

The following sections provide details regarding the Charity's exposure to the abovementioned financial risks and the objectives, policies and processes for the management of these risks.

There has been no change to the Charity's exposure to these financial risks or the manner in which it manages and measures the risks.

Liquidity risk

Liquidity risk refers to the risk that the Charity will encounter difficulties in meeting its short-term obligations due to shortage of funds. The Charity's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities.

The Charity monitors and maintains a level of cash and bank balances deemed adequate by the Management Committee to finance the Charity's operations and mitigate the effects of fluctuations in cash flows.

Analysis of financial instruments by remaining contractual maturities

The table below summarises the maturity profile of the Charity's financial liabilities at the end of the reporting period based on contractual undiscounted payments.

	2025			
	Carrying amount	Contractual cash flows	One year or less	One to five years
	\$	\$	\$	\$
<u>Financial assets</u>				
Cash and cash equivalents (Note 6)	900,013	900,013	900,013	-
Fixed deposits (Note 7)	371,824	371,824	371,824	-
Total undiscounted financial assets	1,271,837	1,271,837	1,271,837	-
<u>Financial liabilities</u>				
Payables (Note 10)	26,440	26,440	26,440	-
Short-term loan (Note 12)	100,000	100,000	100,000	-
Total undiscounted liabilities	126,440	126,440	126,440	-
Total net undiscounted financial assets	1,145,397	1,145,397	1,145,397	-
	2024			
	Carrying amount	Contractual cash flows	One year or less	One to five years
	\$	\$	\$	\$
<u>Financial assets</u>				
Cash and cash equivalents (Note 6)	914,866	914,866	914,866	-
Fixed deposits (Note 7)	368,626	368,626	368,626	-
Total undiscounted financial assets	1,283,492	1,283,492	1,283,492	-
<u>Financial liability</u>				
Payables (Note 10)	26,072	26,072	26,072	-
Short-term loan (Note 12)	100,000	100,000	100,000	-
Total undiscounted liability	126,072	126,072	126,072	-
Total net undiscounted financial assets	1,157,420	1,157,420	1,157,420	-

HOPEHOUSE LTD.
Company Registration No.: 201010093H

NOTES TO THE FINANCIAL STATEMENTS
For the financial year ended 30 June 2025

17 FAIR VALUE OF FINANCIAL ASSETS AND LIABILITIES

The fair value of a financial instrument is the amount at which the instrument could be exchanged or settled between knowledgeable and willing parties in an arm's length transaction.

(a) Fair value hierarchy

The Charity categorises fair value measurements using a fair value hierarchy that is dependent on the valuation inputs used as follows:

Level 1 – Quoted prices (unadjusted) in active market for identical assets or liabilities that the Charity can access at the measurement date,

Level 2 – Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly, and

Level 3 – Unobservable inputs for the asset or liability.

Fair value measurements that use inputs of different hierarchy levels are categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

(b) Assets and financial liabilities not measured at fair value

The following methods and assumptions are used to estimate the fair value of each class of financial instruments for which it is practicable to estimate that value.

Cash and cash equivalents, and payable

The carrying amounts of these balances approximate their fair values due to the short-term nature of these balances

The following methods and assumptions are used to estimate the fair value of each class of financial instruments for which it is practicable to estimate that value. (Continued)

Fixed deposits

The carrying amounts of fixed deposits approximates their fair values as they are subject to interest rates close to market rate of interests for similar arrangements with financial institutions.

Loans and borrowings

The fair value of loans and borrowings was estimated by discontinuing expected future cash flows at market incremental lending rate of similar types of borrowing at the end of financial year.

The Charity has no fair value measurement recognised in the statement of financial position as at 30 June 2025 and 2024.

18 FINANCIAL INSTRUMENTS BY CATEGORY

At the reporting date, the aggregate carrying amounts of financial assets and financial liability carried at amortised cost were disclosed in Notes 6, 7 and 10 to the financial statements, respectively.

HOPEHOUSE LTD.
Company Registration No.: 201010093H

NOTES TO THE FINANCIAL STATEMENTS
For the financial year ended 30 June 2025

19 MANAGEMENT OF CONFLICT OF INTEREST

The Board of Directors is required to disclose any interest that they may have, whether directly or indirectly, that the Charity may enter into or in any organisations that the Charity has dealings with or is considering dealing with; and any personal interest accruing to him as one of the Charity's supplier, user of services or beneficiary. Should there be any potential conflict of interest, the affected members may not vote on the issue that was the subject matter of the disclosure. Detailed minutes will be taken on disclosure as well as the basis for arriving at the final decision in relation to the issue at stake.

20 RESERVE POSITION AND POLICY

The Charity's reserve position as at 30 June 2025 and 2024 is as follows:

	<u>2025</u>	<u>2024</u>
	\$	\$
A Unrestricted fund		
- Accumulated funds	2,106,529	1,888,728
B Restricted funds		
- Restricted funds	(41,869)	8,241
C Total funds	2,064,660	1,896,969
D Total annual operating expenditure	733,384	606,658
E Ratio of funds to annual operating expenditure (C/D)	2.82	3.13
F Ratio of unrestricted fund to annual operating expenditure (A/D)	2.87	3.11

Reference:

C – Total funds include unrestricted and restricted or designated funds.

D – Total annual operating expenditure includes expenses related to cost of generating funds, governance cost and others.

The reserve policy of the Charity is to build a minimum operating reserve fund equal to 12 months of average recurring operating costs. In addition to calculating the actual operating reserve at the fiscal year end, the minimum operating reserve fund will be reported to the Board of Directors and included in the regular financial reports.

21 EVENT AFTER THE REPORTING PERIOD

On 28 November 2025, the Board approved a policy to zeroise all restricted funds on a biennial basis, with the policy taking effect from financial year ending 2025 and 2026.